From: William Daniels [/O=REGENERON/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=WILLIAM.DANIELS]

**Sent:** Thursday, August 16, 2012 6:25:52 PM

To: Robert Krukowski; Robert Davis; Cathy Casey

Subject: RE: CDF Funding

Attachments: Regeneron CDF Funding Discussion.pdf

For meeting



Regeneron CDF Funding Discuss...

----Original Appointment----

From: William Daniels

Sent: Wednesday, August 15, 2012 2:01 PM

To: William Daniels; Robert Krukowski; Robert Davis; Cathy Casey

Subject: CDF Funding

When: Thursday, August 16, 2012 2:30 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 866-740-1260 code: 8475763

CONFIDENTIAL REG\_000149455



# Chronic Disease Fund: 2013 Funding

#### Overview:

The Chronic Disease Fund (CDF) assists patients throughout the United States who meet income qualification guidelines and have private insurance or a Medicare Part D plan but cannot afford the cost of their specialty therapeutics. Chronic Disease Fund currently supports patients with more than two dozen different diseases, including AMD and RVO. CDF is limited in the financial support it can provide for each disease, as it is based on the funding raised each year through mostly disease specific grants and contributions. 91 cents of every dollar goes directly to funding patients' out-of-pocket costs.

### **Objectives/Goal:**

- Ensure Sr. Management is aware of the CDF funding strategy and implications to the ELYEA franchise if CDF's funding for AMD/RVO were to run out in 2013.
- Provide adequate funding so that CDF's AMD/RVO specific funds have the resources available to provide assistance to patients in need through-out 2013.

#### 2013 Considerations:

- CDF Currently assists 20,000 patients with AMD
- 91% of donations become Direct to Patient Assistance (DTPA)
- CDF receives a vast majority of their funding as disease state specific
- Need for AMD population for 2013 is in excess of \$125 million dollars
- CDF management has communicated that for 2013, if every donor doesn't cover their market share the fund will be closed, potential impact:
  - Patients not starting and/or stopping therapy due to inability to afford out of pocket costs
  - Providers upset as program has never been closed due to lack of funding
- Regeneron 2012 funding based on lower market share than EYLEA has obtained
- Need to provide adequate funding for BOTH existing approved patients AND anticipated new patients
- Genetech may decrease funding to CDF AMD fund due to:
  - Decrease in market share due to EYLEA
  - Recent launch of Commercial Co-pay program
  - Recent approval for DME
- Regeneron overall charitable giving strategy
  - What is our goal
  - How is it determined and by whom
- Positive tax benefits of donation to CDF
- Potential lost sales if patients cannot afford copay without assistance
- Leverage potential cost savings at Lash into increased CDF donation

# **Chronic Disease Fund Request & Rationale**

CDF DTPA 2012 91%

AMD Cancellation Rate 20%

Projected Growth Rate by Disease

0% AMD

Total New Patient Funding Needed \$ 22,795,604 Total Existing \$

17,223,736

Total Projected Funding Needed \$

40,019,341

	Rollover Patients	Projected New Patients by Quarter 2013							
	<b>Estimated Renewals</b>		1st		2nd		3rd		4th
Age Related Macular Degeneration Patients	6,200		2,500		2,500		2,400		2,100
AMD 1 -Projected Funding Per Patient	\$ 2,750	\$	2,750	\$	2,750	\$	2,750	\$	2,250
AMD 2 -Projected Funding Per Patient	\$ 3,250	\$	3,250	\$	3,250	\$	3,250	\$	2,750
Projected Funding By Quarter	\$ 21,529,670	\$	7,802,198	\$	7,802,198	\$	7,490,110	\$	5,400,000
Cancellation	\$ 4,305,934	\$	1,560,440	\$	1,560,440	\$	1,498,022	\$	1,080,000
Projected Funding Needed By Quarter		\$	6,241,758	\$	6,241,758	\$	5,992,088	\$	4,320,000
Projected CY Funding	\$ 21,529,670	\$	28,494,505						
<b>Projected CY Funding Minus Cancellations</b>	\$ 17,223,736	\$	22,795,604						

## **Regeneron Modified Estimate of CDF Need**

CDF Quoted Population 20,000 Total New Patient Funding Needed \$ 11,527,680 Potential Lost Sales (New) \$8,207,784 Estimated Market Share 14% Total Existing \$ 5,612,308 \$4,662,000 Existing Regeneron Patient Share 2,800 Total Projected Funding Needed \$ 17,139,988 \$12,869,784

	Rollover Patients	Sales for	Potential Lost Sales			
	<b>Estimated Renewals</b>	<b>Estimated Renewals</b>	July Fund Depletions	•		
Age Related Macular Degeneration Patients	2,800	2,800	30% abandon rate			
Average copay	\$380	\$1,850	Patients	840		
Average rollover cost (6x)	\$2,280	\$11,100	Sale Price	\$1,850		
Projected Funding Needed	\$7,015,385	\$31,080,000	remaining injections	\$5,550		
Cancellation	\$1,403,077	\$6,216,000	Lost Revenue	\$4,662,000		
Projected Renewal Funding	\$7,015,385	\$31,080,000				
Projected CY Funding Minus Cancellations	\$5,612,308	\$24,864,000				

Regeneron New Patients	New Patients	Sales for	New Patients	Sales for	New Patients	Sales for	
Modified Estimate	Modified Estimate	<b>Modified Estimate</b>	Modified Estimate	<b>Modified Estimate</b>	Modified Estimate	<b>Modified Estimate</b>	
% of new referrals (1642) approved	50%	50%	40%	40%	30%	30%	
Age Related Macular Degeneration Patients	8,216	8,216	6,573	6,573	4,930	4,930	
average copay	\$380	\$1,850	\$380	\$1,850	\$380	\$1,850	
average rollover cost (7x)	\$2,660	\$12,950	\$2,660	\$12,950	\$2,660	\$12,950	
Projected Funding Needed	\$24,016,000	\$106,397,200	\$19,212,800	\$85,117,760	\$14,409,600	\$63,838,320	
Cancellation	\$4,803,200	\$21,279,440	\$3,842,560	\$17,023,552	\$2,881,920	\$12,767,664	
Projected Renewal Funding	\$24,016,000	\$106,397,200	\$19,212,800	\$85,117,760	\$14,409,600	\$63,838,320	
Projected CY Funding Minus Cancellations	\$19,212,800	\$85,117,760	\$15,370,240	\$68,094,208	\$11,527,680	\$51,070,656	
	Potential Lo	ost Sales	Potential Lo	ost Sales	Potential L	ost Sales	
	July Fund Depletions 30% abandon rate		July Fund Do	epletions	July Fund Depletions 30% abandon rate		
			30% aband	lon rate			
	Patients	2,465	Patients	1,972	Patients	1,479	
	Sale Price	\$1,850	Sale Price	\$1,850	Sale Price	\$1,850	
	remaining injections	\$5,550	remaining injections	\$5,550	remaining injections	\$5,550	
	Lost Revenue	\$13,679,640	Lost Revenue	\$10,943,712	Lost Revenue	\$8,207,784	